Shippers' Academy

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NTERNATIONAL



The Global Manager Series

Shippers' Academy

Incoterms 2020 මොනවද මේ Incoterms? එහි වැදගත්කම කුමක්ද?

SA

FUNDAMENTALS & BASIC KNOWLEDGE ON UNDERSTANDING INCOTERMS A MUST FOR ALL IN THE INTERNATIONAL TRADING ENVIRONMENT



Conducted by Rohan Masakorala Certified trainer by UNESCAP Founder/CEO Shippers' Academy International Member ICC (Paris) Incoterms + Transport 2015 working group



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Online Session (ZOOM): 16th October 2021 and 23rd October 2021-10.00am to 12.30pm (2 Saturdays) Enquiries: 0773820703 | info@shippersacademy.com

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DAY 1

Part O1: Introduction and the basics Part O2: INCOTERMS History, how and what, where Part O3: Commonly used terms Why you should not use FOB ,CFR & understanding Insurance in INCOTERMS Part O4. More on INCOTERMS

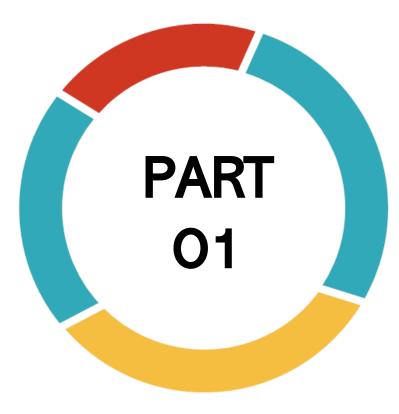
DAY 2

Part 05: Terms one by one 2020 Changes + Incoterms + Incoterms Plus Transport brief Part 06: FAQs















4 main International trade contracts

- Sales Contract- Between buyer and seller Guiding Document: ICC Incoterms
- Contract of Carriage- Between Transporter/Logistic operator and Buyer / Seller Guiding Document: Hamburg/ HV rules
- conventions of transport modes
- Payment contract- seller/buyer and bank
- Guiding Document: UCP 600
- Liability contract- seller/buyer and insurance
- Guiding Document: Institute of Cargo Clauses
- Lloyds Marine insurance policy





- What is the ICC ?
- INCOTERMS what does it mean?
- The history of INCOTERMS
- How to use the INCOTERMS?
- Main features of INCOTERMS rules
- Rules for any mode(s) of transport
- Rules for sea and inland waterway transport





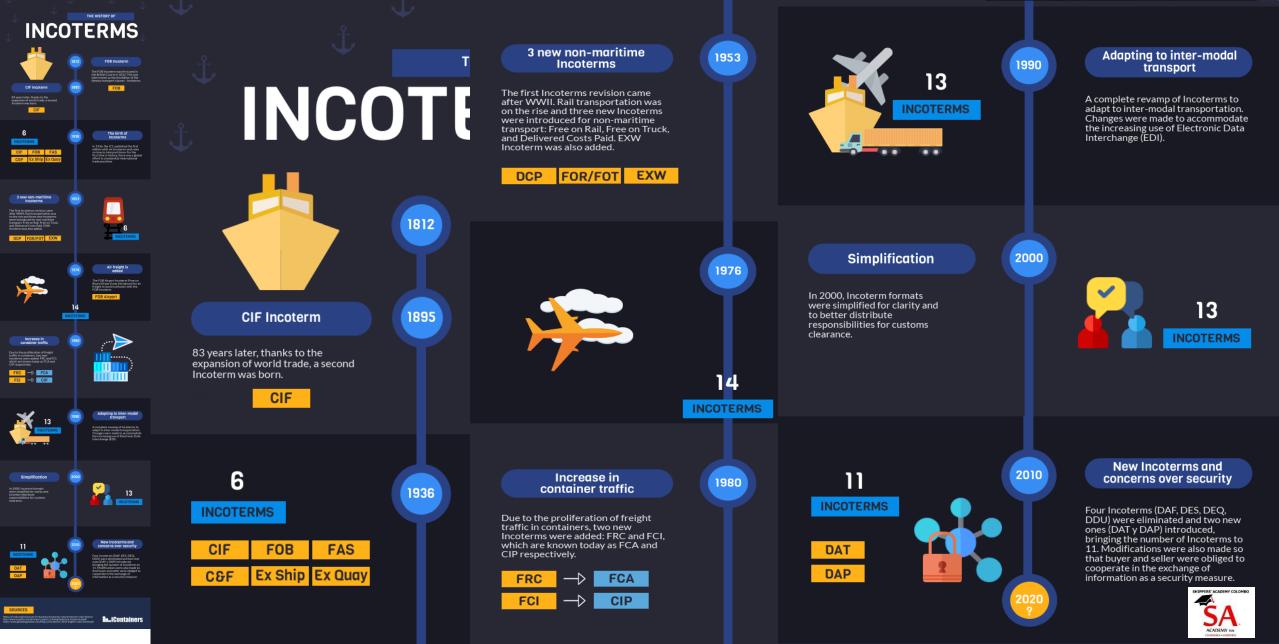
THE HISTORY OF INCOTERMS





Incoterms 020 by the International Chamber of Commerce (ICC)

POLICY AND BUSINESS PRACTICES





1812: The FOB Incoterm was first used in the British Courts in 1812. This was later known as the forefather of the famous transport clauses - Incoterms.

1895: 83 years later, thanks to the expansion of world trade, a second Incoterm was born.

1936: The birth of Incoterms as we know them today. In 1936, the ICC published the first edition with six Incoterms and rules on how to interpret them. For the first time in history, there was a global effort to standardize international trade practices.

1953: The first Incoterms revision came after WWII. Rail transportation was on the rise and three new Incoterms were introduced for non-maritime transport: Free on Rail, Free on Truck, and Delivered Costs Paid. <u>EXW Incoterm</u> was also added.

1976: The FOB Airport Incoterm (Free on Board Airport) was introduced for air freight to avoid confusion with the FOB Incoterm.

1980: Due to the proliferation of freight traffic in containers, two new Incoterms were added: FRC and FCI, which are known today as <u>FCA</u> and <u>CIP</u> respectively.

1990: A complete revamp of Incoterms to adapt to inter-modal transportation. Changes were made to accommodate the increasing use of Electronic Data Interchange (EDI).

2000: In 2000, Incoterm formats were simplified for clarity and to better distribute responsibilities for customs clearance.

2010: Four Incoterms (DAF, DES, DEQ, DDU) were eliminated and two new ones (<u>DAT</u> and <u>DAP</u>) introduced, bringing the number of Incoterms to 11. Modifications were also made so that buyer and seller were obliged to cooperate in the exchange of information as a security measure.









ABOUT ICC

- ICC is the world business organization, speaking on behalf of businesses of all sizes, from all sectors and from all parts of the world.
- Founded in 1919 with the mission to promote international trade and investment as a driver of economic growth, job creation and sustainable development.
- ICC's global network has grown to over 6.5 million companies, local and national chambers of commerce and business associations in more than 130 countries worldwide.
- ICC is the main voice of the business community at the WTO, the WCO and many other intergovernmental organizations.





Incoterms are trade terms published by the International Chamber of Commerce (ICC) that are commonly used in both international and domestic trade contracts

- Universally recognised set of definitions of international trade terms
- Recognised by courts and other authorities
- Define the trade contract responsibilities and liabilities between buyer and seller
- Updated regularly to keep pace with changes and developments in international trade







Incoterms [International commercial terms]

A widely-used terms of sale, are a set of internationally recognized rules which define the Risk cost, liability of sellers and buyers. Incoterms specifies who is responsible for paying for and managing the shipment, insurance, documentation, customs

clearance, and other logistical activities.







INCOTERMS ARE FOR ?

BUYERS AND SELLERS

WHO ELSE SHOUD KNOW?

SERVICE PROVIDERS TO BUYERS AND SELLERS





POLICY AND BUSINESS PRACTICES

2011



ICC rules for the use of domestic and international trade terms





ICC GUIDE ON TRANSPORT and the Incoterms* 2010 Rules

2016







Edited by Emily O Corner

2020

2020 by the International Chamber of Commerce (ICC) ENG ICC RULES FOR THE USE OF DOMESTIC AND INTERNATIONAL TRADE TERMS The world business organization





WHY INCOTERMS? Standardizing trade and to include into contracts to reduce legal issues.







There are people who think FOB is Freight on board, still use C&F or think the rules as a cost matter only.







95% of contracts don't use incoterms correctly In containerising LCL /FCL FOB CFR, CIF does not work

Example Ex works. FOB. DDP,CIF is not recommended for containers or air





Who should use incoterms? Seller and buyer must use (B2B) Have you got to use incoterms? NO But what happens if something happens? lawyers win

Can it be used for domestic sales? YES







Common mistake! Wrong rule for wrong transaction Read the book! Make sure you understand the rules What do you want to achieve Then decide the rule







Tips for containerised cargo Sellers best term CPT Buyers Best FCA Why? Better control

Don't or avoid use D rules for international trade, EU is okay for rail and road. Sellers responsibly seller cannot control

Don't use **Ex Works** or **DDP** is unworkable







Exporters – Importers

Manufacturers and traders

Banks - Insurance

Government and regulators

Ports and shipping

Freight forwarders -Logistics services

International organisations - Lawyers









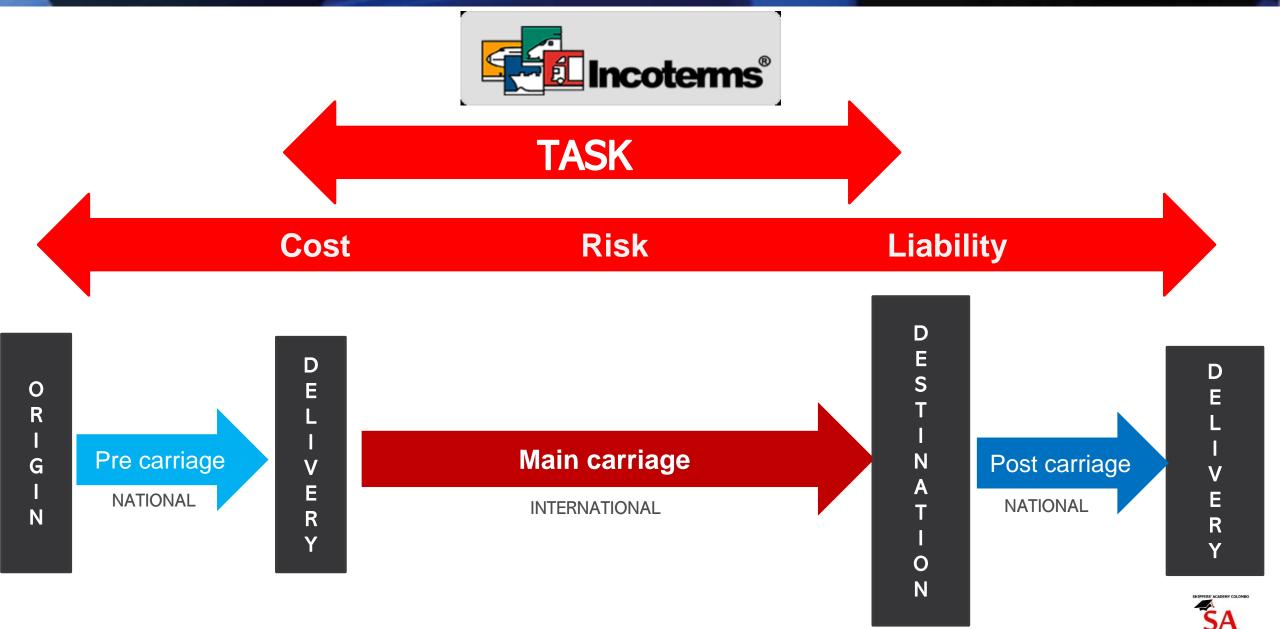
Contract of sale

OVERVIEW ON CONTRACTS FOR THE INTERNATIONAL SALE OF GOODS

Contracts for the international sale of goods is the agreement between parties whose places of business are in different countries or separate customs areas, according to which the Seller (the Exporter) is obliged to deliver goods, and transfer the ownership thereof to the Buyer (the Importer); the Buyer is obliged to receive of the goods and the ownership thereof, and arrange payment.









POLICY AND BUSINESS PRACTICES

Risk, cost & liability + documents

1.200

Destination/Delivery

Carriage, delivery + documents

Contract of sale

CONTRACTOR OF THE OWNER OWNER

Contraction of the second

Origin Cargo

Contract of carriage





How many Incoterms are there in 2020?





SUMMARY







2020 by the International Chamber of Commerce (ICC) FOR THE USE OF DOMESTIC AND INTERNATIONAL TRADE TERMS INTERNATIONA CHAMBER OF COMMERCE

2010

Main changes on the Incoterms® 2010

EXW

FAS

CIF

DAP

DAT DDP

Number of Incoterms was reduced from 13 to 11.



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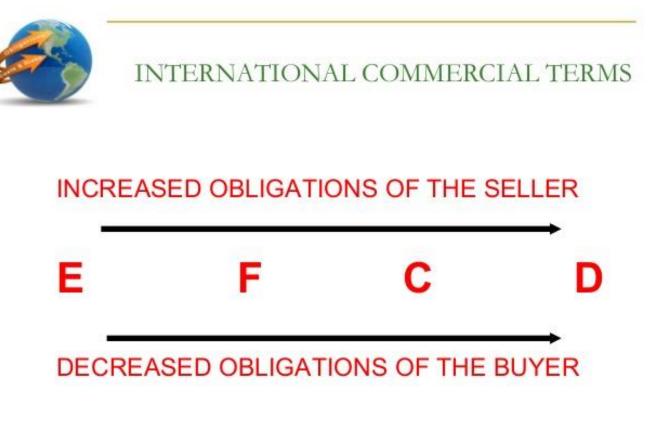


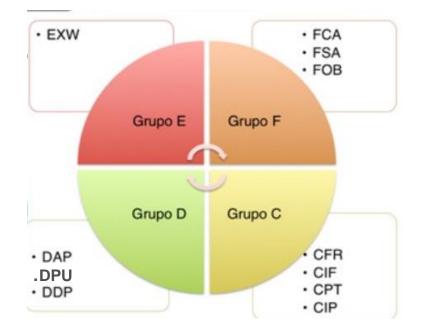
	EXW	Ex works	
by the International Chamber of Commerce (ICC)	FAS	Free Along Side	
	FOB	Free On Board	
	FCA	Free Carrier	
	CFR	Cost and Freight	
	CIF	Cost, Insurance & Freight	
	CPT	Carriage Paid To	
	CIP	Carriage and insurance paid to	
	DAP	Delivered At Place	
Change in title from DAT - DPU		Delivered At place Unloaded	
	DDP	Delivery Duty Paid	

2020









Grupo E	Departure	Grupo F	Main carriage unpaid	
Grupo D	Arrival	Grupo C	Main carriage paid	













INCOTERMS – More to know What does it mean?

- A set of three-letter trade terms reflecting business-to-business practice in contracts for the sale of goods
- The INCOTERMS rules describe mainly the tasks, costs and risks involved in the delivery of goods from sellers to buyers



POLICY AND BUSINESS PRACTICES



THE RULE

IS IT LAW, REGULATION OR OPTIONAL CONVENTION?

A RULE

- Official instructions, often written down, which tell us what we are allowed to do, and we are not in a particular place or situation;
- The course of action that you should take in order to do something properly or to achieve a particular goal;
- A statement that describes the way that things usually happen in a system

THE RULE

- The course of action that you should take in order to do something – GUIDELINE
- The way of behaving or taking part in something – CONVENTION
- Is right
- Acceptable
- Most people agree with it





MAIN FEATURES OF THE INCOTERMS RULES

The 11 INCOTERMS rules are presented in two classes:

- rules for any modes of transport
- rules for sea and inland waterway transport







HOW TO USE THE INCOTERMS?

Remember that the INCOTERMS rule don't give you a complete contract of sale

REFER THE BOOK





INCOTERMS RULES SAY NOTHING ABOUT:

• The price to be paid and the method of payment

- Transfer of ownership of the goods
- Consequences of a breach
 of contract





INCOTERMS RULES DO SAY:

- Which party the sales contract has the obligation to make carriage or insurance arrangements
- When the seller delivers the goods to the buyer
- Which costs each party is responsible for in the logistics movement





HOW TO CHOOSE THE APPROPRIATE INCOTERMS?

The chosen INCOTERMS rule must be appropriate:

- To the goods;
- To the means of their transport;
- To whether the parties intend to put additional obligations, such as obligation to organize carriage or insurance on the seller/buyer





HOW TO USE THE INCOTERMS?

- If we want the INCOTERMS 2020 to apply to contract of sale, we have to make it clear in the contract, through such words: *CIF Hamburg Incoterms 2020*
- The chosen INCOTERMS rule can only work if the parties or contract name a lace or port and specify this place or port as precisely as possible: FCA 38 Cours Albert1 er, Paris, France Incoterms 2020





MAIN FEATURES OF INCOTERMS RULES

• GUIDANCE NOTES

- Before each INCOTERMS rules you will find a Guidance/ Explanatory Note
- Guidance /Explanatory Notes explain the fundamentals of each INCOTERMS rules: when it should be used, how costs are allocated between seller and buyer





VARIANTS OF INCOTERMS RULES

Sometimes the parties want to alter an INCOTERMS rule
INCOTERMS 2020 rules do not prohibit such alteration
There are dangers in doing so
In order to avoid any unwelcome surprises, the parties of contract would need to make the intended effect of such alterations extremely clear in their contract





TERMS USED IN INCOTERMS 2020

The seller's obligations and the buyer's obligations can be carried out personally by the seller or by the buyer, or sometimes through intermediaries such as carriers, freight forwarders or other persons nominated by the seller or the buyer for a specific purpose





TERMS USED IN INCOTERMS 2020

- CARRIER the party with whom carriage is contracted
- CUSTOMS FORMALITIES may include documentary, security, information or physical inspection obligations
- DELIVERY this concept is used to indicate where the risk of loss or damage to the goods passes from the seller to the buyee





TERMS USED IN INCOTERMS 2020

 DELIVERY DOCUMENT – a document used to prove that the delivery has occurred: a transport document or corresponding electronic record
 PACKAGING:

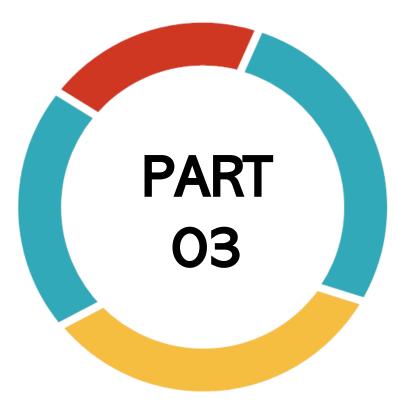
- the packaging of the goods to comply with any requirements under the contract of sale

- the packaging of the goods so that they are fit for transportation













Incotternational 2020 by the International Chamber of Commerce (ICC)







Can Incoterms® 2020 be included in contracts now?

According to the <u>ICC website</u> Incoterms® 2020 rules "come into effect on 1 January 2020". There is no prohibition in the Incoterms® 2020 rules that they only "come into effect" on 1 January 2020 however.

Incoterms® rules users also do not have to switch over to Incoterms® 2020. Users can, if they clearly specify it in the contract, carry on using Incoterms® 2010 if they want to. Practically it may take 12-18 months for most Incoterms® users to switch over to Incoterms® 2020. Incoterms® 2020 rules may be included in contracts that are currently being prepared now and should be. If a contract is entered into on or after 1 January 2020, it is likely that Incoterms® 2020 shall apply unless the contract says otherwise.





INCOTERMS[®] 2020 RULES Chart of Responsibilities and transfer of Risk

ACADEMY IOL CEMMERCE + LOGENCE	Any Transit Mode		Sea/Inland Waterway Transport				Any Transport Mode				
	EXW	FCA	FAS	FOB	CFR	CIF	СРТ	CIP	DAP	DPU	DDP
	Ex Works	Free Carrier	Free Alongside Ship	Free On Board	Cost & Freight	Cost Insurance & Freight	Carriage Paid To	Carriage Insurance Paid To	Delivered at Place	Delivered at Place Unloaded	Delivered Duty Paid
Transfer of Risk	At Buyer's Disposal	On Buyer's Transport	Alongside Ship	On Board Vessel	On Board Vessel	On Board Vessel	At Carrier	At Carrier	At Named Place	At Named Place Unloaded	At Named Place
Charges/Fees											
Packaging	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller
Loading Charges	Buyer	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller
Delivery to Port/ Place	Buyer	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller
Export Duty, Taxes & Security Clearance	Buyer	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller
Origin Terminal Charges	Buyer	Buyer	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller
Loading on Carriage	Buyer	Buyer	Buyer	Seller	Seller	Seller	Seller	Seller	Seller	Seller	Seller
Carriage Charges	Buyer	Buyer	Buyer	Buyer	Seller	Seller	Seller	Seller	Seller	Seller	SHIPPER'S ACADEMY COLOMIC
Insurance						Seller		Seller			ACADEMY FOR COMMERCIALOGRIPS







EXW Ex Works

(named place of delivery)



FCA Free Carrier

(named place of delivery - seller's premises)



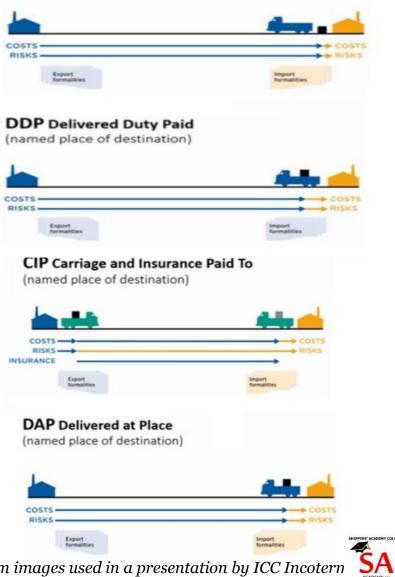
CPT Carriage Paid To (named place of destination)



All modes of transport

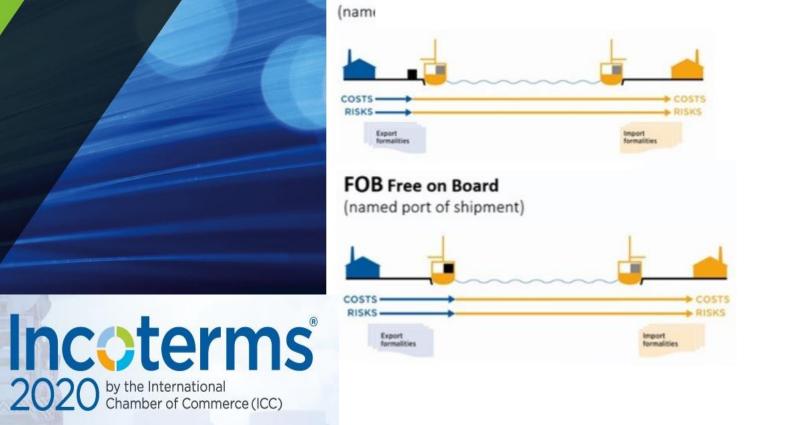
DPU Delivered at Place Unloaded

(named place of destination)

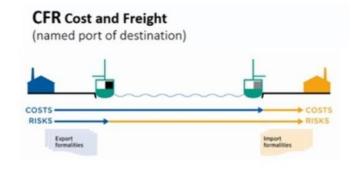


Source: Self created from images used in a presentation by ICC Incotern



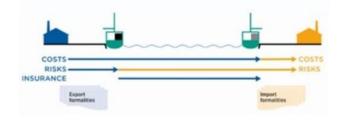


FAS



CIF Cost, Insurance and Freight

(named port of destination)





Source: Self created from images used in a presentation by ICC Incotern



The 10 questions and answers that the seller and buyer should know on Incoterm 2010

Seller A

A1.General obligations of the seller A2.Licence,authorisations,security, clearance and other formalities

- A3.Contract of carriage and insurance
- A4.Delivery
- A5.Transfer of risk
- A6.Allocation of cost
- A7.Notice to the buyer
- A8.Proof of delivery
- A9.Inspection of goods
- A10.Assitance with information and related cost



B1.General obligations of the buyer B2.Licence, authorisations, security, clearance and other formalities **B3**.Contract of carriage and insurance **B4**.Taking delivery **B5**.Transfer of risk **B6**.Allocation of cost **B7**.Notice to the seller **B8**.Proof of delivery **B9**.Inspection of goods **B10**.Assitance with information and related cost



II. ORDER WITHIN THE INCOTERMS® 2020 RULES

- **52.** All the ten A/B articles in each of the Incoterms® rules are important—but some are more important than others.
- **53.** There has, indeed, been a radical shake-up in the internal order in which the ten articles within each Incoterms® rule have been organised. In *Incoterms® 2020*, the internal order within each Incoterms® rule now follows this sequence:
 - General obligations A1/B1 Delivery/Taking delivery A2/B2Transfer of risks A3/B3 Carriage A4/B4 Insurance A5/B5 Delivery/transport document A6/B6 Export/import clearance A7/B7 Checking/packaging/marking A8/B8 Allocation of costs A9/B9 A10/B10 Notices
- 54. It will be noticed that concerning the Incoterms® 2020 rules, after recording in A1/B1 the basic goods/payment obligations of the parties, Delivery and the Transfer of risks are moved to a more prominent location, namely to A2 and A3 respectively.













THE TERMS & FREIGHT PAYMENT





The logic of the Incoterms 2020 rules

The eleven rules are divided into two main groups

Rules for any transport mode

- Ex Works EXW
- Free Carrier FCA
- Carriage Paid To CPT
- Carriage & Insurance Paid to CIP
- Delivered At Terminal DAT
- Delivered At Place Unloaded DPU
- Delivered Duty Paid DDP Rules for sea & inland

waterway only

- Free Alongside Ship FAS
- Free On Board FOB
- Cost and Freight CFR
- Cost Insurance and Freight CIF

In general the "transport by sea or inland waterway only" rules should only be used for bulk cargos (e.g. oil, coal etc) and non-containerised goods, where the exporter can load the goods directly onto the vessel. Where the goods are containerised, the "any transport mode" rules are more appropriate.

A critical difference between the rules in these two groups is the point at which risk transfers from seller to buyer. For example, the "Free on Board" (FOB) rule specifies that risk transfers when the goods have been loaded on board the vessel. However the "Free Carrier" (FCA) rule specifies that risk transfers when the goods have been taken in charge by the carrier.



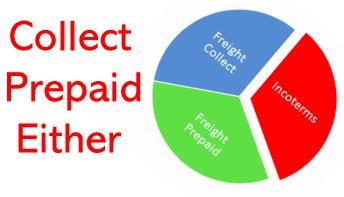


NEW! ICC GUIDE ON TRANSPORT + INCOTERMS 2010 RULES

Freight under incoterms

Any mode: EXW,FCA,CPT,CIP,DPU,DAP,DDP

3-F Terms -7- C & D Terms-1-E Term -



Sea and inland waterways: FAS,FOB, CFR,CIF





NEW! ICC GUIDE ON TRANSPORT + INCOTERMS 2010 RULES

Where does most confusion happen?









FOB & CFR





Know the basics

FOB is the opposite of CFR

Don't Use these two terms in containerised cargo
 Where good are delivered to a terminal

Don't Use these two terms in containerised cargo
Where good are delivered to a terminal





POLICY AND BUSINESS PRACTICES

1-E Term -

Either

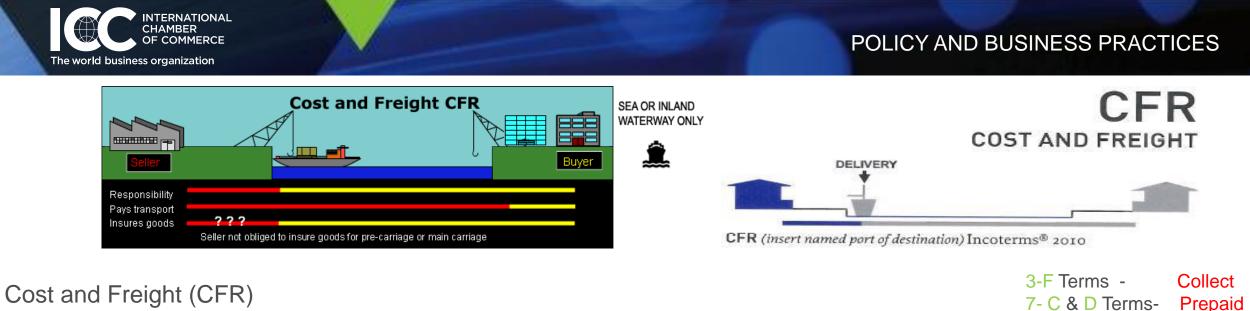


Free On Board (FOB)

Use of this rule is restricted to goods transported by sea or inland waterway.

In practice it should be used for situations where the seller has direct access to the vessel for loading, e.g. bulk cargos or non-containerised goods.

For containerised goods, consider "Free Carrier FCA" instead. Seller delivers goods, cleared for export, loaded on board the vessel at the named port. Once the goods have been loaded on board, risk transfers to the buyer, who bears all costs thereafter. FOB is now only appropriate for ro/ro (cars), over-sized cargo, and bulk items where the shipper must physically arrange for the goods to be loaded onto a vessel – i.e. drive it, or hire the cranes to load it.



Use of this rule is restricted to goods transported by sea or inland waterway.

In practice it should be used for situations where the seller has direct access to the vessel for loading, e.g. bulk cargos or non-containerised goods.

For containerised goods, consider 'Carriage Paid To CPT' instead.

Seller arranges and pays for transport to named port. Seller delivers goods, cleared for export, loaded on board the vessel.

However risk transfers from seller to buyer once the goods have been loaded on board, i.e. before the main carriage takes place.

NB seller is not responsible for insuring the goods for the main carriage. See also "Cost Insurance and Freight CIF"



Either

1-E Term -



FOB

FOB

Free on Board (named port of shipment)

- Seller must load the goods on board the vessel nominated by the buyer
- Cost and risks are passed when the goods are actually on board of the vessel (this rules is new!) and the buyer bear all the costs from that moment
- The seller must clear the goods for export

The seller's obligations

- To deliver the goods by placing them on board the vessel nominated by the buyer at the loading point at the named port of shipment
- To bear all risks of loss of/or damage to the goods until they have been placed on board
- To pay costs of customs formalities in export, all duties, taxes, charges payable upon export





FOB

The buyer's obligations

- To pay the price of the goods
- Must contract at its own expense for the carriage of the goods from the named port of shipment
- To bear all risks of loss of/damage to the goods from the time they have been placed on board To pay costs of customs formalities in import, all duties, taxes, charges payable upon import of the goods





POLICY AND BUSINESS PRACTICES

KNOWING YOUR LOADING CIRCUMSTANCE CUSTOMARY WAY PORTS OPERATE



POLICY AND BUSINESS PRACTICES



FOB

1990: Free on board means that the seller fulfils his obligation to deliver when the goods have passed Over the ship's rail at the name port of shipment. This means that the buyer must bear all costs and risks of loss of or damage to the goods from that point

OF COMMERCE

The world business organization

2000: Free on board means that the seller to delivers when the goods pass

the ship's rail at the name port of shipment. This means that the buyer must bear all costs and risks of loss of or damage to the goods from that point. The FOB tern requires the seller to clear the goods for Export. This term can be used only for sea or inland waterway transport. If the parties do not intend to deliver the goods across the ship's rail FCA term should be used

FREE ON BOARD

FOB (insert named port of shipment) Incoterms® 2010

GUIDANCE NOTE

This rule is to be used only for sea or inland waterway transport.

"Free on Board" means that the seller delivers the goods on board the vessel nominated by the buyer at the named port of shipment or procures the goods already so delivered. The risk of loss of or damage to the goods passes when the goods are on board the vessel, and the buyer bears all costs from that moment onwards.

The seller is required either to deliver the goods on board the vessel or to procure goods already so delivered for shipment. The reference to "procure" here caters for multiple sales down a chain ('string sales'), particularly common in the commodity trades.

FOB may not be appropriate where goods are handed over to the carrier before they are on board the vessel, for example goods in containers, which are typically delivered at a terminal. In such situations, the FCA rule should be used.

FOB requires the seller to clear the goods for export, where applicable. However, the seller has no obligation to clear the goods for import, pay any import duty or carry out any import customs formalities.



NEW! ICC GUIDE ON TRANSPORT + INCOTERMS 2010 RULES

What I achieved in

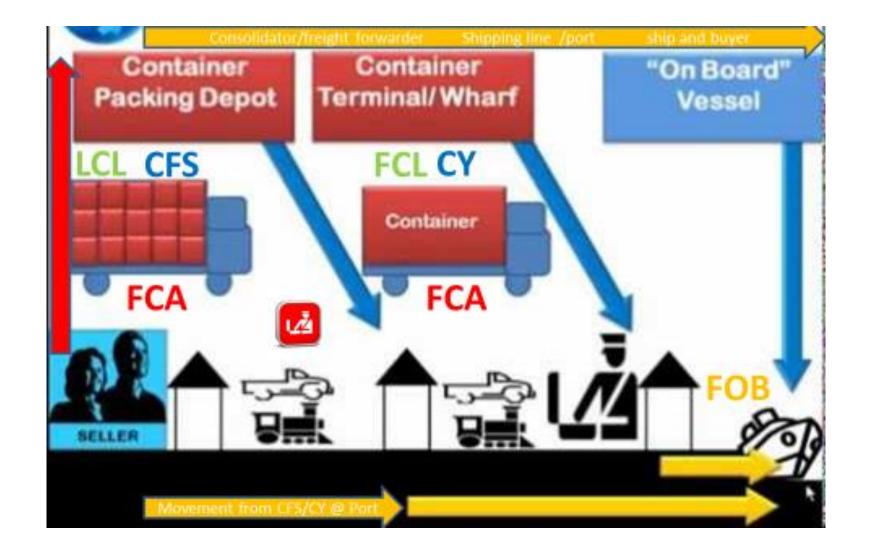


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Hanjin Shipping bankruptcy causes turmoil in global sea freight



Hanjin goes into bankruptcy before container is loaded, so container will never get loaded at this point. The shipper is informed by the buyer's Freight forwarder that they can pull out the container, trans load and book with another carrier. Seems logical right? Who should pay for these additional fees? you are thinking "The Buyer, it is their booking, their chosen carrier." You would be right, but the buyer is under a different impression. They state, "Terms are FOB, we do not own the freight until it is loaded on board, supplier is responsible for these additional fees."

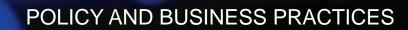


Two things : First, we already established FOB is not appropriate for containerized cargo, but more importantly, risk of loss and transfer of ownership are two concepts unrelated to each other. Transfer of ownership is specifically NOT defined in Incoterms for a variety of reasons. Ownership of cargo is defined by who holds the Bill of Lading (BL). BLs may be held by the shipper for whatever reason, but mostly until some sort of contractual arrangement is fulfilled by the buyer, such as payment. This allows the shipper to sail, and even dock at destination, but the buyer will not have access to the cargo until the shipper releases the goods. In other words, a shipment can be FCA incoterm, but transfer of ownership can take place at any time - completely unrelated to the Incoterm

The buyer's statement that they do not own the cargo until it is loaded on board is actually correct, but not for the reason they believe. This particular buyer required Seaway/ Express BL, which means a physical printed BL will not be produced for the shipper to hold as leverage. As soon as the Seaway/Express BL is printed, the buyer has complete access to the goods. When is the Express / Seaway BL printed? When the cargo is loaded on board!! So the buyer does take possession of the goods at this time due to the type of BL, but they assume the risk of loss as soon as cargo is delivered to the terminal.

1) Use FCA for Containers and LCL cargo. Both you and your customer/ supplier do not want to risk any disagreements, and neither of you want to have an insurance claim denied because you are using the terms incorrectly.

2) There should be a separate clause in your agreements identifying where the transfer of title takes place. Both parties need to understand ownership and risk of loss are not related to each other.





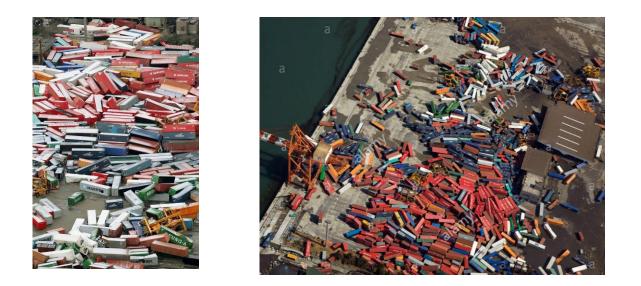
Tidal Waves

Bangladesh 2006 Japan 2011





Dhaka – Chittagong cargo debacle 2006 Japan – 2011 Tsunami



A dramatic recent example was the Japanese tsunami in March 2011, which wrecked the Sendai container terminal. Many hundreds of consignments awaiting dispatch were damaged. Exporters who were using the wrong rule found themselves responsible for losses that could have been avoided!





POLICY AND BUSINESS PRACTICES









NEW! ICC GUIDE ON TRANSPORT + INCOTERMS 2010 RULES

What about insurance?

There is a special note on insurance except for CIP.CIF

In all other terms insurance has to be agreed upon by buyer and seller

Depending on the mode of transport as per applicable convention (86)





! ACCIDENTS ! IT HAPPENS.

WHOSE PROBLEM IS IT?





Cargo insurance based on "Institute Cargo Clauses" (ICC) A, B, C conditions







ICC: Origin/Delivery point on B/L very important according to the customary manner in each country the ports operate for FCL/LCL Bulk etc.

Door, CY, CFS



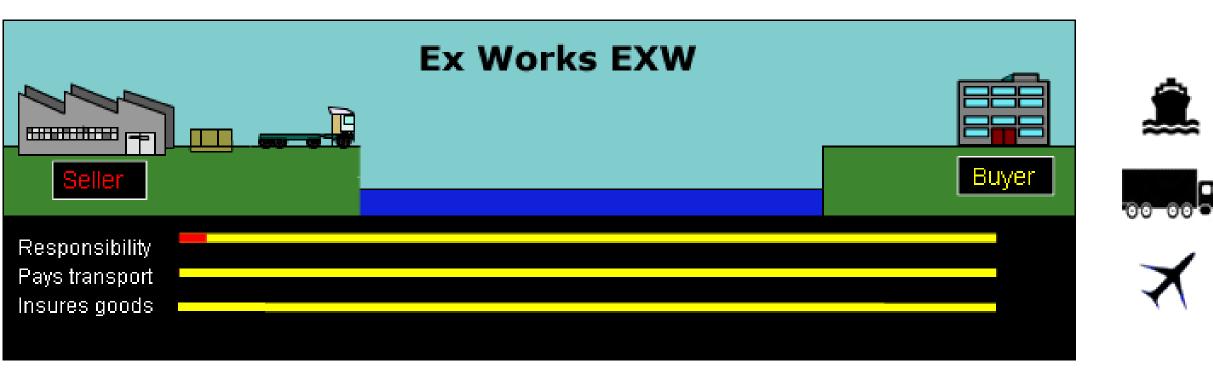




Door: Door CY: Door CY: CY CY: CFS CFS: Door CFS: CFS CFS:CY

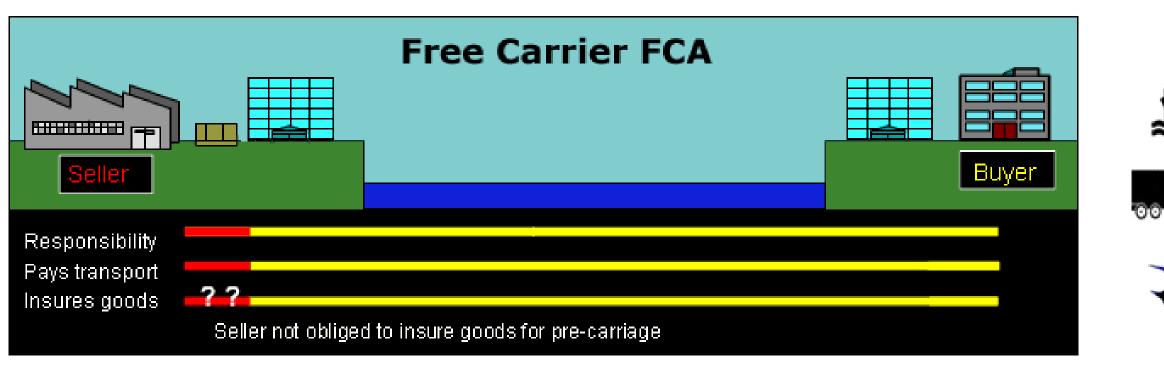










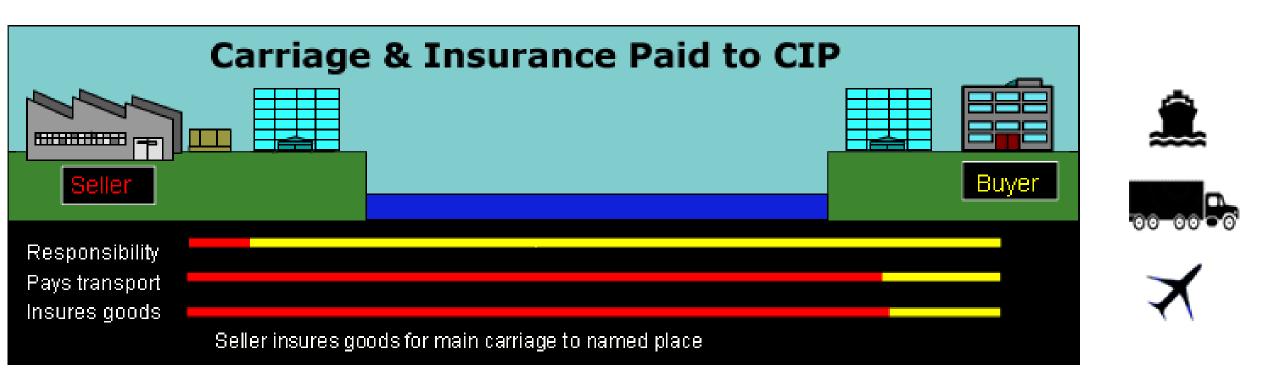






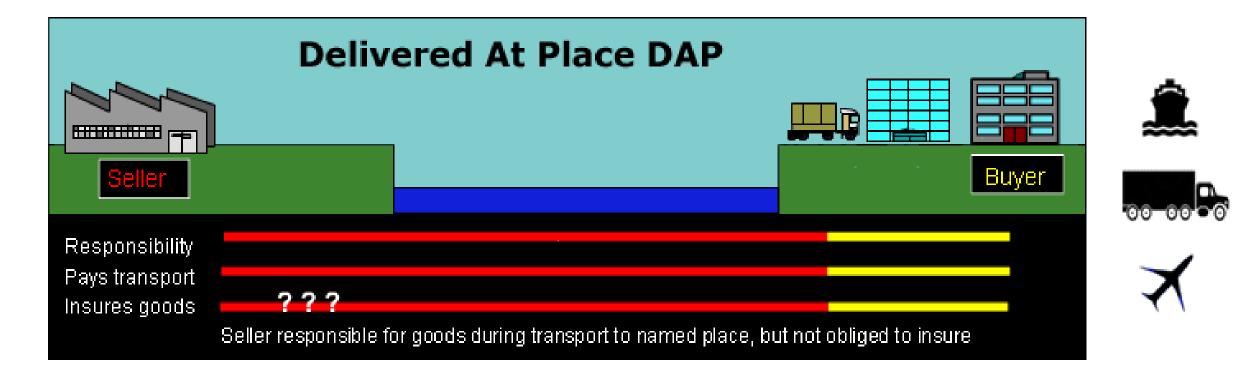






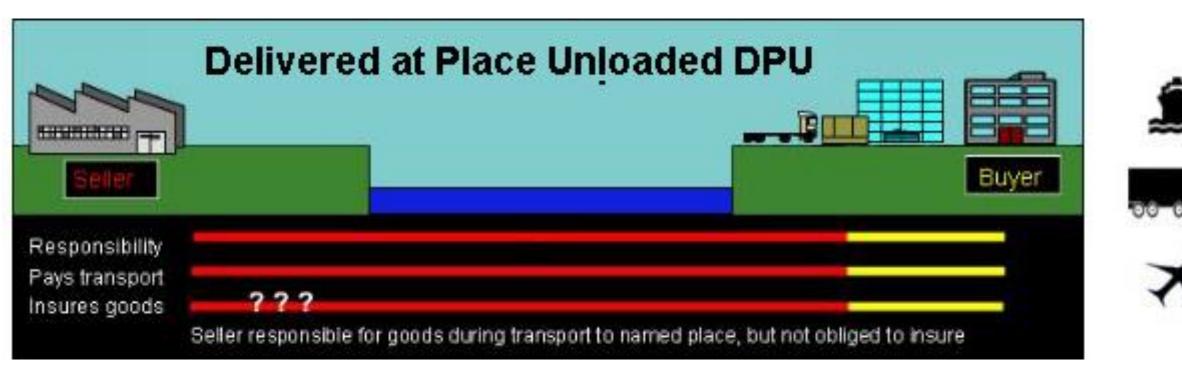






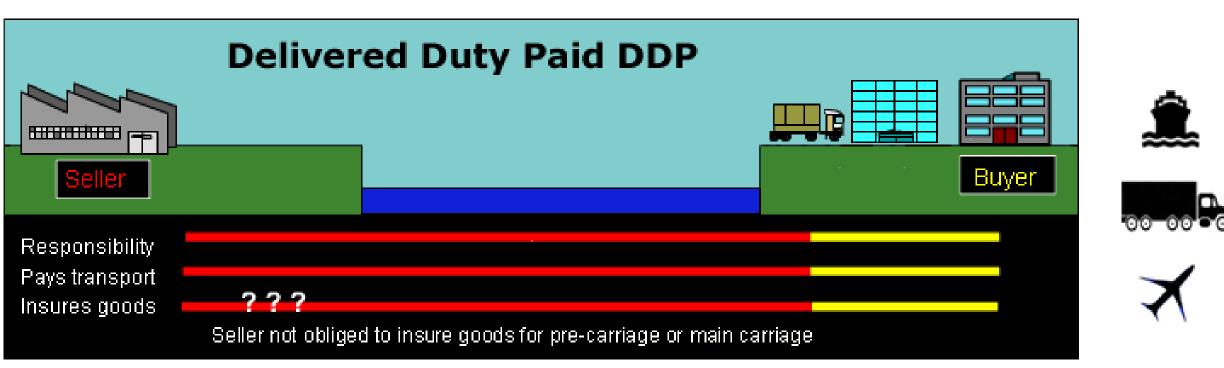






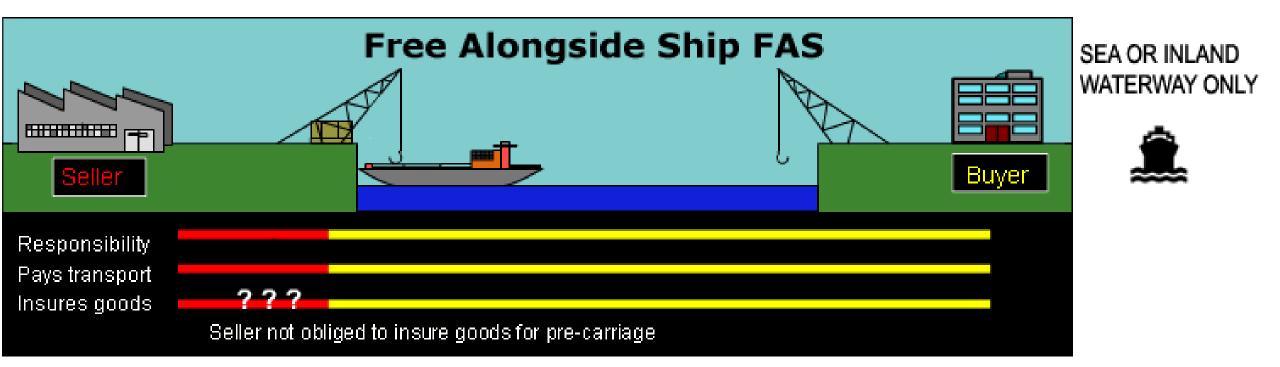






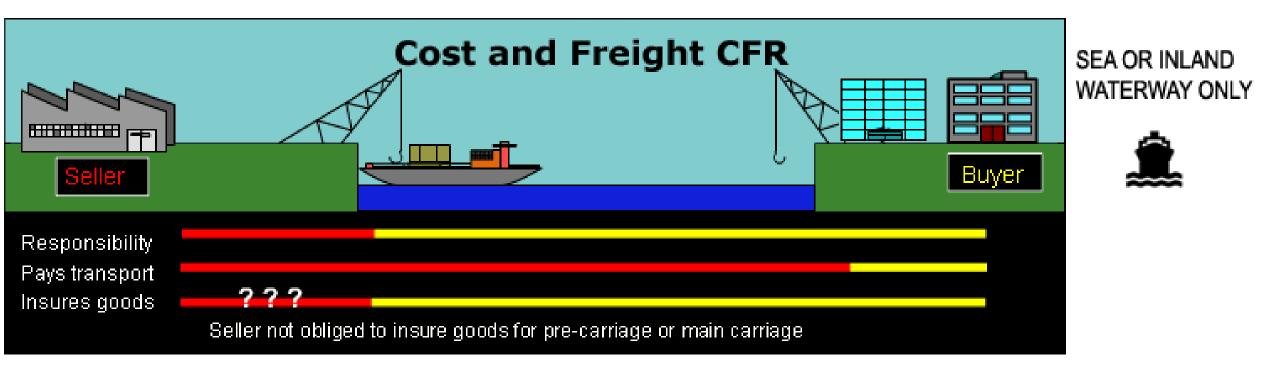






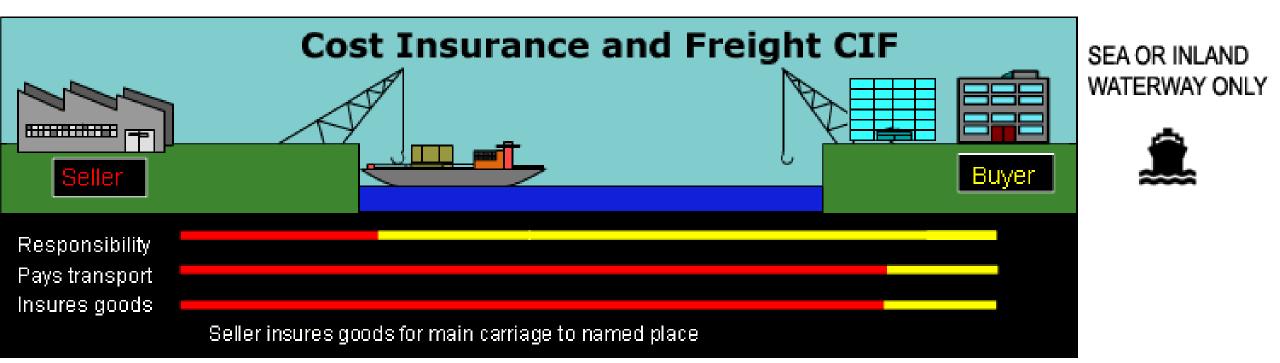






















Next session: 23rd October 10am IST







